



# Flight Line

## Air & Space Forces Association Chapter 105

2026-1

Tucson, Arizona

January 2026

### Chapter Officers

President  
Wally Saeger  
wsaeger06@gmail.com

Vice President  
Bryan Foulk  
bfoulk@comcast.net

Secretary  
Vickie Jo Ryder  
ryderf16@yahoo.com

Treasurer  
Marie A. Lankford  
marihan53@cox.net

VP Aerospace Education  
VP CyberPatriot  
Wally Saeger  
wsaeger06@gmail.com

### VP Leadership Development

VP Government Relations  
Bryan Foulk  
bfoulk@comcast.net

VP Membership  
Ed Ryder  
ryderf16@msn.com

VP Veterans Affairs  
Bill Goodall  
bgoodall@mac.com

VP Military Liaison

VP Programs / Communication  
Marie A. Lankford  
marihan53@cox.net

VP Community Partners  
Dave Carrell  
dave.carrell@cfafranchisee.com

VP Awards

VP Airmen & Family Programs  
Vickie Jo Ryder  
ryderf16@yahoo.com

VP AFA Golf Fundraiser

VP Communications/  
Newsletter  
Dick Roberts  
rrrgv@aol.com

### *From the Prez -*

Happy New Year. Well, we made it to another year, and we have lots going on in 2026. Although it wasn't as wet during the summer we ended 2025 with some precipitation. I hope you continue to enjoy your daily activities and count the blessings you have as an American. I also encourage you to become as involved as you can with your local AFA Chapter 105.

October was a little less busy with our chapter meeting on October 24<sup>th</sup>. Unfortunately, the planned Haunted House at the Military & Family Readiness Center on October 30<sup>th</sup> was cancelled due to the government shutdown.

Although we had no chapter meeting in November due to Thanksgiving, my wife & I had the opportunity to attend the Dining-In for U of A AFROTC Det 20 on November 14<sup>th</sup>. I know that dining-ins are not supposed to have spouses/friends attend but the Det commander, Col Christoffer made an exception for community leaders. The event was held at the 390<sup>th</sup> Memorial Museum at the Pima Air & Space Museum; what a great venue and a great evening. There was another ALS Graduation to attend on November 21<sup>st</sup>. Chapter members also supported the traditional "Dorm Bash" on November 24<sup>th</sup> to feed airmen living in the dorms.

December was another slower month with no chapter meeting, but we did do a joint meeting with the Daedalians Flight 12 on December 4<sup>th</sup> where scholarships were presented to ROTC cadets from the University of Arizona. Several chapter members supported Wreaths Across America at East Lawn Palms Cemetery while Marilyn Zabrowski organized the event at All Faiths Memorial Park that was supported by the DMAFB Honor Guard.

See the Upcoming Events for events for the upcoming two quarters.

Speaking of chapter membership meetings, if you RSVP and are a NO-SHOW we are still responsible for your meal. If you don't prepay, please be considerate of those who do pay and send a check to cover your meal. Your check should be made out to AFA Chapter 105 and mailed to AFA Tucson 105, PO Box 15057, Tucson AZ 85708. Thank you

While your chapter continues to be in good financial health, we need to continue raising funds to support chapter activities and fund the support we provide to our local airmen and their families; please consider donating. If you are on Facebook, you can set up a fundraising event that directly supports YOUR chapter.

Chapter 105 is part of the Fry's Community Rewards Program. This program makes fundraising easy by donating to local organizations based on the shopping you do every day.

Chapter member Abraham Blattstein was instrumental in getting your chapter registered in the Wreaths Across America donation program. In doing this, we became eligible to receive \$5 for every wreath purchased by anyone designating the chapter as the recipient. We'll get details out in an email in the near future for 2026.

If you have any suggestions on other sources of funds, please let us know. The more we raise the more we can support our Airmen, Guardians, and their Families.

Since we use email to stay in touch, as does AFA National, please remember to let us know if you change your email address.

Wally Saeger, President

### **AFA Mission**

*Our mission is to promote dominant U.S. Air and Space Forces as the foundation of a strong National Defense; to honor and support our Airmen, Guardians, and their Families; and to remember and respect our enduring Heritage.*



## Chapter's October Meeting

Chapter 105 Executive vice President Bryan Foulk was our guest speaker for the October 24th chapter meeting. He spoke about his multiple roles in AFA Advocacy and Legislative Affairs. Bryan wears multiple hats that keep him very busy working with the AFA Board of Directors, providing input from the AFA Field, working on the AFA Advocacy Committee and various subcommittees, working with the AFA Mitchell Institute and finally with our friends in Congress.



In addition to being the chapter's Executive VP, he also is our chapter VP for Advocacy as well as for AFA Arizona. In these roles, he gets involved with local, state and national elected officials to provide input into their decision making with respect to national defense issues, down to support at local and state level for military installations and personnel within Arizona.

Bryan has been instrumental in crafting inputs from the AFA for several of the past National Defense Authorization Acts (NDAA). NDAA's are a US federal law which specifies the budget, expenditures and policies for the DoD for a specific year. The NDAA is an annual act of Congress that redefines the US military budget. His input is based upon discussions with members of Congress and their staffs, senior Air Force & DoD officials, and where applicable, state and local officials. His success is due to his personal relationships developed over many years.

His inputs for FY2026 and earlier were:

Pay raises for all with bigger percentage increase for junior enlisted: Accomplished; Twice

Fund ACE: Accomplished

CDC support for hiring and matching civilian pay: Accomplished

Increase F-35 purchases: Accomplished

Increase Space Force funding: Accomplished

Increase Space awareness funding: Accomplished

Increase F-15EX funding and buys: Accomplished

Slow retirements of old aircraft: Sort of accomplished

Increase the buy of B-21s: Accomplished

For FY2027, the following are proposed:

### **Recapitalize the AF, ANG and Reserve**

Why? There will be 9 ANG and Reserve bases closed in the next 5 years if the current retirement pace continues without any increases in new aircraft procurement and/or a slowdown in retirements with an increase in sustainment dollars. Loss of over 500 fighters from current numbers.

### **Increase Space Force size by 1000 billets**

The Space Force is tasked to perform an ever-increasing number and scope of missions and cannot perform without an increase in personnel. (FY26, which is not finalized, does have a section for an increase in 400 billets, which was an AFA proposal)

### **Add more capacity to CDCs**

Almost every base has long waiting lists for child care services. As goes the war fighter goes the well being of the family.

### **Continue the Buy of C2 platforms including the E-7**

All commanders state that their number one need is C2, The A8 and the Administration cancelled the E-7 program, but Congress sees the need and is financing the purchase of E-7s in the FY26. AFA Advocacy works!!

Thank you Bryan for your tireless efforts in support of AFA's advocacy efforts to support and strengthen the United States Air Force and the men and women serving every day to keep America free and safe.

## Chapter's December Meeting

The December 2025 Chapter meeting was a joint meeting with Daedalians Flight 12 on Thursday, December 4th at the American Legion Post 36. The purpose of the meeting was to present scholarships to ROTC cadets from the University of Arizona. As in the past, the Daedalians presented their scholarships to cadets that are candidates for a flying career while your chapter presents a scholarship to a cadet choosing a non-flying position in the Air Force. This year, the Daedalians presented their scholarships to Navy ROTC MIDN Justin Obregon and AFROTC Cadet Colton Hackenyos. The Chapter 105 scholarship was presented to Cadet Josiah Alonzo Parker.

C/Lt. Col Parker is VERY active in both AFROTC and life in general. For the fall semester, Josiah was the A6 Director and was the lead planner for Operation Arizona (OPAZ) where he was responsible for coordinating with all the universities in Arizona that have an AFROTC program for a competition hosted by Arizona State University. The Wildcat Wing emerged victorious after competing in football, soccer, volleyball, ultimate frisbee, warrior challenge, tug of war and wargaming.

Outside of AFROTC, he is pursuing a degree in communication with a minor in Spanish. His career choice is to become a 38F Force Support officer and will be stationed at DMAFB. While working as the Lead supervisor at Chuze Fitness, he found time to be a Varsity Backs football coach at Cienega High School in Vail.

Cadet Parker is an outstanding individual that was well deserving of the AFA Chapter 105 AFROTC Det 020 scholarship for 2025.

## **Air & Space Forces Association Awards**

### **Tucson Chapter**

**2025**

### **Medal of Merit**

Bill Foraker

Marie Lankford

Vickie Jo Ryder

### **Chapter Growth**

Tucson Chapter

1,164 Members

### **Aerospace Education Achievement Award**

Tucson Chapter

President Walter Saeger

### **Aerospace Education Excellence Award**

Extra-Large Chapter

Tucson Chapter

President Walter Saeger

### **Congratulations Tucson Chapter Members**



## Happy 90th Birthday



Happy 90th Birthday Douglas DC-3 / C-47...!!! This iconic Aircraft had it's maiden flight on 17th December 1935 and more than 16,000 (4,900 Li-2) were built from 1936 until 1945.

The Lisunov *Li-2* (NATO reporting name: Cab), originally designated PS-84, was a license-built Soviet-version of the Douglas DC-3.

## Wreaths Across America

Marilyn Zabrowski organized and led the Wreaths Across America ceremony at All Faiths Memorial Park that was supported by the DMAFB Honor Guard, Saturday December 13<sup>th</sup>.



The display of all of the services flags at the All Faiths Memorial Park was done by the DMAFB Honor Guard for Wreaths Across America ceremony.



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## "A Little Bit of History"

### Convair F-102 Delta Dagger



The **Convair F-102 Delta Dagger** is an interceptor aircraft designed and produced by the American aircraft manufacturer Convair. A member of the Century Series, the F-102 was the first operational supersonic interceptor and delta-wing fighter operated by the USAF.

The F-102 was designed in response to a requirement, known as the *1954 Ultimate Interceptor*, produced by USAF officials during the late 1940s. Its main purpose was to be the backbone of American air defences and to intercept approaching Soviet strategic bomber fleets (primarily the Tupolev Tu-95) during the Cold War. It used an internal weapons bay to carry both guided missiles and rockets. On 23 October 1953, the prototype YF-102 performed its maiden flight; however, it was destroyed in an accident only nine days later. The second prototype allowed flight testing to resume three months later, but results were disappointing: as originally designed, the aircraft could not achieve Mach 1 supersonic flight.

To improve its performance prior to quantity production commencing, the F-102 was redesigned, its fuselage was reshaped in accordance with the area rule while a thinner and wider wing was also adopted. Flight testing demonstrated sufficient performance improvements for the USAF to be persuaded to permit its production; a new production contract was signed during March 1954. The *F-102C* tactical attack model, equipped with several improvements, including a more powerful engine and Gatling gun, was proposed but not ultimately pursued. A total of 1,000 F-102s were built, both for the USAF and a handful of export customers.

By the 1960s, USAF F-102s had participated in a limited capacity in the Vietnam War as a bomber escort and even in the ground-attack role. The aircraft was supplemented by McDonnell F-101 Voodoos and, later on, by McDonnell Douglas F-4 Phantom IIs.

### General characteristics

- Crew: 1
  - Empty weight: 19,350 lb (8,777 kg)
  - Gross weight: 24,494 lb (11,110 kg)
  - Max takeoff weight: 31,500 lb (14,288 kg)
- Powerplant: 1 × P&W J57 afterburning turbojet engine

### Performance

- Maximum speed: 825 mph Mach 1.25
- Range: 1,350 mi (2,170 km, 1,170 nmi)
- Service ceiling: 53,400 ft (16,300 m)

### Armament

Rockets: 24 × 2.75 in (Folding Fin Aerial Rocket) unguided rockets in missile bay doors

Missiles: 6 × AIM-4 Falcon air-to-air missiles

**Susan Kelly  
Community Partner**

It is a true honor to serve as a community partner with the Tucson Chapter 105 of the



Air and Space Forces Association. The AFA's dedication to advocating for our Air and Space Forces, honoring our heritage, and supporting Airmen, Guardians, and their families in the Tucson area is invaluable—

especially for those stationed at Davis-Monthan Air Force Base (DMAFB).

My own journey in service began with a commission through the Air Force Reserve Officer Training Corps at the University of



Texas at Austin (Hook 'Em Horns!). I served as an active-duty officer in the U.S. Air Force from 1990 to 1996 at Offutt AFB, Nebraska. During that time, I worked as an acquisition officer on nuclear planning computer and communication systems, and later as an aerospace engineer modeling threat fighter weapon

systems. Though my active-duty tenure was just six years, it instilled in me a profound appreciation for the sacrifices made by military members and their families to protect our nation.

After separating from the Air Force, I transitioned to a long career at Raytheon Missile Systems here in Tucson, continuing to contribute to defense as an engineer, program manager, and engineering leader. In 2022, I retired after decades of rewarding work. But retirement didn't sit well for long—I needed a way to stay active and keep giving back to the community. In 2024, I obtained my real estate license and quickly became an affiliate with Homes for Heroes.

Homes for Heroes is a national nonprofit founded shortly after the 9/11 attacks by real estate professionals in Minnesota, with a mission to give back to those who serve our communities. As a Homes for Heroes real estate affiliate, I partner with clients who qualify as "heroes"—including active-duty military, veterans, first responders, healthcare workers, and educators. When a hero buys or sells a home through me, they receive significant Hero Rewards after closing: approximately \$700 for every \$100,000 of the home's price

from the real estate side alone. I also collaborate with affiliated loan officers who provide additional savings, often resulting in average total rewards of \$3,000 for a single transaction (or more when combining buy and sell, plus lender credits).

This is our tangible way of saying "thank you" for your service and sacrifice.

Additionally, the related Homes for Heroes Foundation is a separate nonprofit that awards grants to organizations supporting heroes with housing-related needs—from minor home repairs to emergency assistance and larger initiatives. My personal goal is to help direct as many of these foundation grants as possible to southern Arizona, benefiting local Airmen, veterans, and other heroes right here in our community.

I am passionate about supporting the outstanding men and women at DMAFB and their families. If you have ideas on how I can better assist through real estate services—whether for PCS moves, buying a first home, or selling before a new assignment—please reach out. Let's work together to make homeownership easier and more rewarding for our Tucson Air and Space Forces community.

Susan Kelly is our newest community partner and enjoys living and working in Tucson.



**AFA SCHOLARSHIP  
Applications Now  
Being Accepted**

Many of our nation's Airmen, Guardians, and their spouses and families are on missions to complete higher education degrees. For years, the Air & Space Forces Association has funded those efforts as part of its own mission to support and encourage the prosperity of our nation's Air & Space Force community.

In 2024, AFA contributed more than \$110,000 to Airmen, Guardians, their spouses, and their children through 11 unique scholarships. The scholarships help fund college tuition, flight school, dental school, Arnold Air Society and Silver Wings, and even full rides to certain universities.

**Applications are accepted from December 1 to April 30 each year.** Selections are announced in July.

For more information, or to start an application for one or more of the available scholarships, visit <https://www.afa.org/scholarships/> or scan the QR code below.





## MEMBERSHIP

Happy New Year everybody! 2025 was a great year for our Chapter in many respects, including membership. Over the past calendar year, Chapter 105 was awarded the AFA National Level Growth Award as we continued to expand our membership roll. Additionally, in 2025 we added over 80 new members and transferees to our roster. Thank you everyone for helping support Air & Space Forces Association's mission *to promote dominant U.S. Air & Space Forces as the foundation of a strong National Defense; to honor and support our Airmen, Guardians, and their Families; and to remember and respect our enduring Heritage.*

*Following are our new members for the quarter October-December 2025. Welcome to Tucson Chapter 105 and we look forward to seeing you at one of our upcoming events.*

Mr. Edward Daisey	Capt Erica L Garcia	James Kruszynski	Justin ODonnell
Sarahi Pallanes	SSgt Tara Potochniak	SSgt Kayla Ray	SrA Robert R Smith
TSgt (ret) Edwin Walters			

### Chapter 105's Non-flying Candidate Scholarship for 2025



Chapter president Wally Saeger presents Cadet Josiah Parker with a certificate recognizing him as the recipient of Chapter 105's non-flying candidate scholarship for 2025. Colonel Cory "Ogre" Christoffer, University of Arizona AFROTC Det 020 commander, participated in the presentation.



Scholarship luncheon group: From left to right: Navy LT Eman Smith, Navy ROTC Cadet Justin Obregon, Lt Col (Ret) Jerry Bryant, AFROTC Cadet Colton Hackenyos, AFROTC Cadet Josiah Parker, Wally Saeger, Col Cory "Ogre" Christoffer



Bill Foraker and Wally Saeger. Two of Santa's helpers at DM M&FRC's Cookies and Coco with Santa event.





Kristine Impellizzeri  
**Director, STARBASE Arizona**  
Davis-Monthan Air Force Base  
520.479.4945 sb.arizona@dodstarbase.org  
impellizzerik@vailschooldistrict.org



"Incredible things happen when we're open to possibilities" -Dewitt Jones

The 25-26 academic year for DoD STARBASE Arizona has already been filled with numerous STEAM adventures and the year isn't over yet! Nearly 440 students have attended and were provided premier instruction in science, technology, engineering, arts/design and mathematics (STEAM). Students attend from the Vail, Amphi, Sunnyside and Tucson Unified School Districts. The goal is to inspire and engage students in unforgettable educational experiences within a discovery/inquiry based environment.

A very successful Fall Academy occurred the first week in October. Fall and Summer Academies gives the program an opportunity to support our Davis-Monthan community. Spots are reserved for our military dependents.

STARBASE Arizona Advanced supported 7th graders in Forensic Science at Corona Foothills Middle Schools this past quarter. A culminating event occurred in December where parents were invited to watch their child solve a mock crime using their newly learned forensic skills. Several of our volunteers generously shared their time, discussing careers related to forensic science and providing guidance as students engaged in challenging tasks..



STARBASE Arizona continually cultivates strong partnerships within our community. The team has participated in Sabino High School's Science Night, Andrada High School's *Girls Who Code* event, and Mica Mountain High School's Science and Technology Night. Interacting with these school communities has been incredibly rewarding.



STARBASE Arizona is grateful to be part of inspiring our youth in STEAM and equally grateful for the support from our partner districts, and military community. 109 military personnel at Davis Monthan volunteered 125 hours thus far by assisting students with launching bottled rockets and sharing how their careers connect to each of the STEAM fields. The team remains committed to empowering our youth and building strong community connections in STEAM education. A valuable investment in tomorrow's STEAM innovators.

### ***AFA's Strategic Advocacy Objectives***

#### **1. Ensure combat readiness in Air, Space, and Cyberspace.**

Fully fund readiness accounts to ensure Department of the Air Force personnel are the world's most ready, most capable, and most effective Air & Space Forces, and that they have the instruction, training hours, spare parts, weapons, and fuel and other logistics support systems to meet all aspects of the National Defense Strategy.

#### **2. Define and articulate requirements for the Department of the Air Force to execute the National Defense Strategy.**

Make clear the force size, systems, and weapons required to execute the nation's defense strategy in the air, in space, and in cyberspace, and ensure joint warfighting requirements established by the Combatant Commands are unconstrained by budget restrictions.

#### **3. Recapitalize and modernize the Air and Space Forces.**

Today's Air Force is the smallest and oldest it has ever been. Our nascent Space Force lacks the scale to ensure continuous operations in the face of growing threats. The nation must invest in these two branches of the Department of the Air Force to ensure their modernization and resilience under attack. To do so, investment must end 30 years of underfunding relative to the Departments of the Army and Navy and ensure investment commensurate with the requirements to ensure air and space superiority.

#### **4. Invest in and develop advanced technologies to ensure U.S. Air and Space resilience and superiority in the future.**

The United States must invest in new weapons, systems, and capabilities to deter and, when necessary, defeat adversaries that threaten the interests of the United States and its allies. We must likewise continue to develop and field the most promising advanced technologies in pursuit of air and space superiority and the technological advantage and overmatch necessary to deter war.

#### **5. Invest in and support our people, our most valuable asset.**

Support Airmen, Guardians, and their Families, recognizing their unique contributions to U.S. National security; treat retirees and veterans with the dignity and respect their service and sacrifices deserve; build the skilled and talented civilian workforce needed to support our warfighters in all their endeavors through public and STEM education and core scientific research programs.

## ***Community Partner Program***

For more than 40 years, businesses have been joining the Air Force Association to support both AFA National and local AFA chapters. Becoming a Community Partner is a great way to get your business involved with your local Air Force Community. Community Partners are partnership businesses that want to assist both AFA National and the local AFA chapters by becoming involved in Community efforts to support the United States Air Force.

By forming a partnership with your local AFA chapter, your business will help AFA fulfill their mission to promote a dominant United States Air Force and a strong national defense. Any business or organization can become a CP and have two options for membership:

**Category One (CP I)** \$90.00 annually- Business can designate one person to receive AFA Membership and enjoy all benefits thereof.

**Category Two (CP II)** \$180.00 annually- Business can designate two people to receive AFA Membership and enjoy all benefits thereof.

Not only does a Community Partner receive all the benefits of an AFA membership, such as a variety of product and service discounts, insurance programs, and much more, but the partner will also receive the following upon joining AFA:

Date Medallion

Wooden Plaque

8"x5" "Our Business Supports Our Troops" Window Decal

If your business is interested in becoming a Community Partner, you should first contact your local chapter.

For questions or for more information on the program, please contact: **Dave Carrell, [carrelldav@aol.com](mailto:carrelldav@aol.com), (520) 305-4407**

Have your business become a part of a great cause and show your patrons that you support our Air Force!

### ***Tucson Chapter's Community Partners***

A & E Specialty Marketing  
Elliott M. Klahr  
P. O. Box 4423  
Rio Rico, AZ 85648  
520-281-1369 (P)  
520-980-0515 (C)

Chick-fil-A  
Dave Carrell  
6675 E. Grant Rd.  
Tucson, AZ 85715  
520-305-4407

Chick-fil-A  
Travis Kuhn  
4885 N. Oracle Rd.  
Tucson, AZ 85705  
520-408-2456

Chick-fil-A  
Brian White  
3943 W. Ina Rd.  
Tucson, AZ 85741  
520-744-6269

Chick-fil-A  
Matt Hountz  
3605 E. Broadway Blvd  
Tucson, AZ 85716  
520-321-4232

Chick-fil-A  
Andres Romo  
1188 W. Irvington Rd.  
Tucson, AZ 85714  
530-741-2280

Ciruli Brothers  
Chris Ciruli  
5 Calle Cristina  
Rio Rico, AZ 85648  
520-281-1456

Coldwell Banker & Homes for  
Heroes  
Susan Kelly  
11165 N La Canada Dr, Ste  
175  
Oro Valley, AZ 85737  
520-760-3801  
[susan.kelly1@cbrealty.com](mailto:susan.kelly1@cbrealty.com)  
[www.susankellyhomes.com](http://www.susankellyhomes.com)  
[www.homesforheroes.com](http://www.homesforheroes.com)

Tucson Appliance Company  
Chris Edwards  
4229 E. Speedway Blvd  
Tucson, AZ 85712  
520-881-1207  
[tacappliance.com](http://tacappliance.com)

Aero Club of Arizona  
P. O. Box 856  
Green Valley, AZ 85622  
520-648-5749

Vantage West Credit Union  
Lea Cazares  
P. O. Box 15115  
Tucson, AZ 85708  
800-888-7882  
[Vantagewest.org](http://Vantagewest.org)

## ***Upcoming Events***

We hope to schedule future "field trips" to different organization on base while conducting chapter meetings at the American Legion Post 36 off base. If you have something specific you want to see, please let us know! There are MANY events supporting our local Airmen and changes of command! As a Chapter, we try to attend all that we can. If you are interested in representing your AFA Chapter at any of these, please inform Wally Saeger (wsaeger@afatucson105.org) and he will coordinate it. You just have to show up and enjoy these traditional military ceremonies and gatherings. First come, first served!!

### **Jan 2026**

- 5th: Chapter Executive Committee Meeting, 1200, OG Conf Rm, DMAFB (all welcome!)
- 23rd: Chapter Meeting, Army ROTC DPAA Mission to Poland, 1130, American Legion Post 36

### **Feb 2026**

- 2nd: Chapter Executive Committee Meeting, Time & Location TBD
- 27th: Heritage Flight, Time TBD, DMAFB Flightline
- 27th: No Chapter Meeting, Enjoy Heritage Flight if you can attend

### **Mar 2026**

- 2nd: Chapter Executive Committee Meeting, 1200, OG Conf Rm, DMAFB (all welcome!)
- 27th: Chapter Meeting, Presentation on CAP by Deborah Blattstein, 1130, American Legion Post 36

### **SAVE THESE DATES/DATES TO REMEMBER:**

- Apr 6th: Chapter Executive Committee Meeting, 1200, OG Conf Rm, DMAFB (all welcome!)
- Apr 24th: Chapter Meeting, Subject TBD, 1130, American Legion Post 36
- May 4th: Chapter Executive Committee Meeting, 1200, OG Conf Rm, DMAFB (all welcome!)
- May 22nd: No Chapter Meeting, Enjoy your Memorial Day Weekend
- Jun 1st: Chapter Executive Committee Meeting, 1200, OG Conf Rm, DMAFB (all welcome!)
- Jun 26th: Chapter Meeting, Subject TBD, 1130, American Legion Post 36

#### ***AFA's Mission***

***Our Mission is to promote dominant U. S. Air and Space Forces as the foundation of a strong National Defense; to honor and support our Airmen, Guardians, and their Families; and to remember and respect our enduring Heritage.***

To accomplish this, we:

- **EDUCATE** the public on the critical need for unrivaled aerospace power and promote aerospace and STEM education for a technically superior and professional workforce to ensure national security:
- **ADVOCATE** and promote aerospace power to favorably shape policy and resourcing decisions to guarantee the strongest aerospace forces in the world:
- **SUPPORT** Airmen, Guardians, and the families of the Total Air Force and Space Force, including Active Duty, National Guard, Reserve, civilians, families, and members of the Civil Air Patrol.